2021

Town of Woodstock Operating And Capital Fund Budget General and Utility Funds

OVERVIEW

GENERAL FUND REVENUE

2021 Assessment of the Town of Woodstock has resulted in a 0.25% increase or an increase of \$1,286,362 in the assessed value of properties from 2020. The Assessment has increased as follows:

	<u>2020</u>	<u>2021</u>
Inside Area	\$494,583,650	\$500,899,162
Outside Area	\$16,386,350	\$11,329,150
Industrial Park (West)	\$5,095,950	\$5,124,000
	\$516,065,950	\$517,352,312
	<u>2020</u>	<u>2020</u>
	per \$100 of assessment	
Inside Area	\$1.45	\$7,171,463
Outside Area	\$1.40	\$229,409
Industrial Park (West)	\$1.40	<u>\$71,343</u>
2020 assessment times the 2020	\$7,472,215	
There is no change to the tax rate	es for 2021	
	<u>2021</u>	<u>2021</u>
	per \$100 of assessment	
Inside Area	\$1.45	\$7,263,038
Outside Area	\$1.40	\$158,608
Industrial Park (West)	\$1.40	<u>\$71,736</u>
2021 assessment times the 2021	tax rates	\$7,493,382
The assessement increase yields p	property tax increase of: \$21,167	
	<u>2020</u>	<u>2021</u>
Equalization Grant	\$855,370	\$880,163

The 2021 Equalization Grant has increased by \$24,793 from 2020

Utility Fund Revenue

The Utility Fund (Water & Sewer Department) is funded through four sources:

- 1 Water Rates
- 2 Sewer Rates
- 3 Transfers from General Fund (Fire Hydrant usage)
- 4 Connection and Service Charges / Fees

Water Rates will remain unchanged

Sewer Rates will remain unchanged

Revenue based on 2021 consumption levels is estimated at:

	<u>2020</u>	<u>2021</u>
Water Rate Revenue	594,000	600,000
Sewer Rate Revenue	709,000	709,000
	1,303,000	1,309,000

Expenditures

General Fund Expenditures

General Fund Expenditures will decrease by 1.83% or \$187,046, resulting in a balanced budget. By Department, Expenditures will be as follows:

	<u>2020</u>	<u>2021</u>	%
General Government	890,214	800,983	-10%
Police Department	2,412,700	2,566,096	6.36%
Fire Department	881,925	912,555	3.47%
Animal Control	30,000	17,500	-41.70%
Transportation	1,591,471	1,566,081	-1.60%
Environmental Health	350,075	394,375	12.65%
Environmental Dev / Tourism	541,205	405,074	-25.15%
Rec & Cultural Services	659,376	699,415	6.07%
AYR Motor Centre	1,895,378	1,875,445	-5.00%
Fiscal Services	498,220	775,029	55.56%
General Capital	<u>450,426</u>	<u>1,391</u>	<u>-99.69%</u>
TOTAL EXPENDITURE	10,200,990	10,013,944	-1.83%

Utility Fund Expenditures

The Utility Fund will expend \$ 7,334 or 0.05% less than 2020, in the following areas:

	<u>2020</u>	<u>2021</u>	%
Water Department	584,304	601,104	2.9%
Sewer Department	586,402	586,702	1.0%
Fiscal Services	<u>348,197</u>	323,763	<u>-7.0%</u>
	1,518,903	1,511,569	-0.05%

GENERAL FUND OPERATING BUDGET

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General Government

	<u>2020</u>	<u> 2021</u>
Revenue		
Tax Warrant	7,472,215	7,493,382
Equalization Grant	855,370	880,163
PILT	-	-
Services to Other Governemnts	641,965	637,809
Recreation / AMC	1,015,400	755,150
Own Sources	168,300	111,000
Transfers - Utility	100,000	125,000
Tax Return	14,740	11,440
Total Revenue	10,267,990	10,013,944
<u>Expenditure</u>		
General Government	890,214	800,983
Police	2,412,700	2,566,096
Fire	881,925	912,555
Animal Control	30,000	17,500
Transportation	1,591,471	1,566,081
Environmental Health	350,075	394,375
Environmental Dev / Tourism	539,705	405,074
Recreaton	600,776	556,315
Cultural	110,600	121,600
Community Assets	46,500	21,500
AYR Motor Centre	1,865,378	1,875,445
Fiscal Services	473,220	775,029
General Capital	475,426	1,391
Total Expenditure	10,267,990	10,013,944

General Government

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Mayor	16,100	16,000	-100
Councillors	50,500	50,000	-500
Legislative Expenses	3,200	3,200	0
Hospitality	5,000	5,000	0
Office salaries	410,000	342,500	-67,500
Long Service Pay	1,300	925	-375
Benefits	92,400	90,900	-1,500
Car allowance	7,200	7,200	0
Unfunded Liability - GG	5,000	5,000	0
Telephone	13,000	11,000	-2,000
Postage	4,000	1,500	-2,500
GG - Advertising	1,500	1,500	0
Copier lease	5,000	2,600	-2,400
Paper and supplies	5,000	9,500	4,500
Shipping	500	0	-500
Miscellaneous	7,000	75	-6,925
Computer:Software/hardware	10,000	15,200	5,200
COVID 19 Expenses	0	1,000	1,000
Town Hall	34,000	37,600	3,600
Solicitor	1,000	1,000	0
External Audit	30,000	27,000	-3,000
Consulting	5,000	5,000	0
Training and Development	5,000	2,020	-2,980
Meetings and conferences	15,000	4,040	-10,960
Insurance:Liability 21922	6,000	4,800	-1,200
Insurance:Group Acc.Council	0	1,300	1,300
Website	10,000	15,000	5,000
Community Sponsorship	15,000	15,000	0
Union of Mun.of N.B.	5,000	5,000	0
A. M. A. N. B.:Dues.	650	800	150
Human Resource Management	14,000	6,200	-7,800
Federation of Canadian Mun.	2,100	2,000	-100
Regional Services District	3,747	3,857	110
Assessment Charge	100,117	100,366	249
Taxes Farm Market	6,900	6,900	0
	890,214	800,983	-89,231

Police

	<u>2020</u>	<u>2021</u>	variance
Administration Personnel Wages	281,000	283,000	2,000
Crime control personnel salary	1,347,200	1,434,826	87,626
Benefits	381,000	404,500	23,500
Long service pay	3,000	3,000	-
Service Agreements	8,000	11,500	3,500
Police Legal Fees	5,000	2,500	(2,500)
Dispatch Contract	64,000	106,000	42,000
Unfunded Liability	20,000	20,000	-
Ammunition & Range Cost	3,500	3,500	-
Police Station	84,000	86,400	2,400
Radio	12,000	12,000	-
Office supplies	5,000	5,000	-
Radar and breathalyzer	3,500	3,500	-
New equipment	15,000	12,500	(2,500)
Uniforms:Purchase & Alterations	18,500	15,000	(3,500)
Investigations	10,000	10,000	-
Miscellaneous	5,000	2,000	(3,000)
Training:Staff Development	25,000	6,060	(18,940)
Copier service agreement/Repair	3,000	3,200	200
P.O.R.S. System	24,000	40,000	16,000
Livescan	7,000	6,500	(500)
Training: Executive Development	2,000	610	(1,390)
COVID 19 Expenses	-	1,000	1,000
Advertising	3,000	1,500	(1,500)
Vehicles	53,000	67,000	14,000
Prisoners:Guards Wages	30,000	25,000	(5,000)
	2,412,700	2,566,096	153,396

<u>Fire</u>

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Fire Department Wages	290,000	298,000	8,000
Volunteers	76,000	90,000	14,000
Benefits	121,000	121,000	-
Group accident	5,200	6,000	800
Telephone	3,500	3,000	(500)
Pagers	1,500	1,500	-
Trunk Dispatch System	57,000	60,000	3,000
Radio	2,750	2,500	(250)
Long Service Pay	975	1,175	200
Unfunded Liability - Fire	6,000	6,000	-
EAP Volunteer Fire	1,000	1,000	-
Water Cost	188,000	188,000	-
Training And Development	7,000	2,830	(4,170)
Fire Investigations	1,000	1,000	-
Fire Hall	41,500	42,400	900
Equipment repairs	10,000	12,000	2,000
Vehicle repairs	7,500	8,000	500
Vehicle Insurance	7,500	9,400	1,900
Fuel	6,500	6,750	250
Uniforms and cleaning: Drivers	5,000	5,000	-
Fire prevention week	1,000	1,000	-
Insurance - Equipment	1,000	-	(1,000)
New equipment	40,000	45,000	5,000
Consulting Services	1,000	1,000	-
	881,925	912,555	30,630

Transportation

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Director / Superintendent Salary	82,000	82,000	_
Radio	1,000	1,000	-
Wages: VM	25,000	25,000	-
Vehicle maintenance: Pts/Supplies	70,000	75,000	5,000
Fuel	65,000	65,000	-
Radio Equipment	3,000	2,500	(500)
Car Allowance	1,000	1,200	200
Warehouse	21,200	22,850	1,650
Tools and supplies	2,500	2,500	-
Wages:Summer	230,000	233,680	3,680
Street repairs and maintenance	201,500	150,000	(51,500)
Pavement markings	8,000	8,300	300
Benefits	178,546	184,546	6,000
Unfunded Liability - Transportation	8,000	8,000	-
Culverts	2,000	2,000	-
Storm sewer charge	4,000	4,000	-
Salt and sand	175,000	175,000	-
Wages: Winter	230,000	233,680	3,680
Plow equip-repair and maint	7,000	8,200	1,200
Insurance: Vehicles/Equipment	6,000	7,600	1,600
Overtime Transportation	40,000	42,500	2,500
Street Lights	159,500	162,500	3,000
Traffic Signals - repair	1,000	1,000	-
Traffic Signals - electricity	2,400	2,400	-
Street signs: New	6,000	6,000	-
Property Taxes	24,000	25,000	1,000
Clothing issue	8,000	8,000	- 500
Airport Training and Dovolonment	7,500 2,500	8,000 1,000	500 (1,500)
Training and Development MasterCard Fee	2,300	75	(1,300)
Long Service Pay	3,325	4,350	1,025
Street Sweeping	10,000	2,500	(7,500)
Pest Control: Public Sts/Parks	5,000	7,200	2,200
Train Bridge	-	2,000	2,000
COVID 19 Expenses	-	-	-
Consulting Engineers	1,500	1,500	-
	1,591,471	1,566,081	-25,390

Environmental

	<u>2020</u>	<u>2021</u>	variance
Taxes	75	375	300
Collection:Residential	120,000	170,000	50,000
Disposal Transfer Station	230,000	224,000	(6,000)
Disposar Francisc Station	200,000	22 1,000	(0,000)
	350,075	394,375	44,300
	<u>Planning</u>		
Planning-PAC	1,200	1,200	_
Building inspector	71,982	35,000	(36,982)
Legal Fees: Planning / Zoning	2,000	2,500	500
Building Inspector Expenses	7,500	2,300	(7,500)
Benefits-BI & Comp Officer	43,200	34,200	(9,000)
Computer/Software	5,000	34,200	(5,000)
Training	5,000	2 020	
•		2,020	(2,980)
Unfunded Liability - BI Compliance Officer	500 50,000	500 35,000	- (15,000)
Compliance Officer Expenses	50,000	2,500	2,500
Taxes-Industrial Park	3,200	3,500	300
Municipal Plan and Zoning By-Laws	35,000	10,000	(25,000)
Housing Study	40,000	-	(40,000)
Projects	-	10,000	10,000
Planning and Development	-	5,000	5,000
Bus Dev Projects/signs	40,000	13,904	(26,096)
	304,582	155,324	-149,258
<u>Ar</u>	nimal Control		
	2020	2021	variance

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Tags & DocuPet	5,000	1,000	(4,000)
Animal Control Expenses	7,000	-	(7,000)
CCAS & DunRoamin	14,000	8,000	(6,000)
Legal - Animal Control	3,000	2,500	(500)
SPCA	-	6,000	6,000
Other Animal Control	1,000	-	(1,000)
	30,000	17,500	-12,500

Recreation

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Salaries	49,900	49,000	(900)
Benefits	15,130	15,350	220
Clothing Allowance	2,000	2,000	-
Training/Staff Development	2,000	810	(1,190)
Meetings & Conferences	1,000	400	(600)
Travel	4,000	1,620	(2,380)
Office Supplies	3,500	3,500	(=,555)
Taxes: Connell Park	35,000	24,610	(10,390)
Insurance: Liability	2,600	3,100	500
Insurance: Buildings	1,500	2,300	800
Insurance: Vehicles	3,400	4,300	900
Advertising	6,000	4,000	(2,000)
· ·	3,000	3,000	(2,000)
Unfunded Liability - Recreation	3,000		1 000
COVID 19 Expenses	-	1,000	1,000
Connell Park Washroom Wages	-	11,000	11,000
Connell Park Washroom Supplies	-	3,000	3,000
Wages-Maintenance Staff	96,700	93,000	(3,700)
Wages-Student Maintenance Staff	55,000	55,000	-
Parks: repairs and maintenance	8,000	8,000	-
Equipment Repair/Rentals	14,000 10,000	14,000 15,000	- 5 000
Park Buildings:Repair / Maint Park Supplies	12,000	12,000	5,000 -
Mowers: R & M	3,500	3,500	_
Vehicle: R & M	3,500	4,000	500
Fuel	9,300	9,300	-
Shiretown Electricity	1,700	1,500	(200)
Other Electricity	3,500	4,000	500
Pension	15,500	15,500	-
Lic Daycare Wages	143,046	145,525	2,479
Day Camps: Supplies/Equipment	-	4,000	4,000
Recreation Programs	54,000	10,000	(44,000)
Lic Daycare	15,000	15,000	-
Outdoor Rink	2,000	5,000	3,000
Beautification	22,000	10,000	(12,000)
Sports Wall of Fame	3,000	3,000	-
	600,776	556,315	-44,461

AYR Motor Centre

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Pool-Wages	183,000	188,400	5,400
Pool	46,850	46,160	(690)
Arena-Wages,Maintenance	146,000	140,600	(5,400)
Arena	98,500	91,500	(7,000)
AYR Event Expenses	14,000	7,000	(7,000)
Fitness Centre - Wages	57,628	57,400	(228)
Fitness Centre	31,000	28,000	(3,000)
Concession, Kitchen supplies	1,000	1,000	-
Concession,Bar Equipment	17,000	-	(17,000)
Concession, Pro shop supplies	2,500	2,500	-
Field House - Wages	201,000	163,800	(37,200)
Field House	26,500	20,500	(6,000)
Salaries,Admin.Staff	224,000	224,000	-
Benefits	218,000	234,000	16,000
Admin - Clothing	1,000	1,000	-
Admin - Training	1,200	480	(720)
Insurance - Building	33,000	50,000	17,000
Liability Insurance	2,500	2,600	100
Long Service Pay	1,200	2,305	1,105
Unfunded Liability - AMC	3,000	3,000	-
Moneris Fees	6,000	13,000	7,000
Telephone	20,000	20,000	-
Electricity	409,000	409,000	-
Advertising/Promotions	8,000	4,000	(4,000)
Office Supplies	8,500	9,000	500
COVID 19 Expenses	-	24,500	24,500
Legal - AMC	-	2,000	2,000
Stand-By Pay AMC	-	3,200	3,200
Overtime Wages AMC	13,500	13,500	-
General - Cleaning Wages	31,000	42,000	11,000
General	60,500	58,000	(2,500)
AMC Property Taxes	-	12,000	12,000
Canteen Equipment R & M	-	1,000	1,000
	1,865,378	1,875,445	10,067

Tourism

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Picnic Tables	1,000	2,000	1,000
Events Committee	1,000	500	(500)
Canada Day	10,000	10,000	-
Tappan Adney - Flemming Property	7,500	10,000	2,500
Staff Expenses	1,000	1,200	200
Salaries	53,823	54,000	177
Benefits	5,000	5,150	150
Advertising	5,000	6,000	1,000
Signage	15,000	12,500	(2,500)
Publications	15,000	15,000	-
Pension - Tourism	7,500	8,100	600
Miscellaneous	500	-	(500)
Woodstock Day	-	500	500
Music in the Park	5,000	5,000	-
Promotional Material	20,000	10,000	(10,000)
Office Supplies	5,000	5,000	-
Sponsorship	35,000	40,000	5,000
Tourism & Marketing Vehicle	8,800	8,800	-
Visitor Information Centre	5,000	2,500	(2,500)
Visitor Information Centre Staff	7,500	5,000	(2,500)
Bass Tournament Maintenance	1,000	1,000	-
Unfunded Liability - Tourism	500	500	-
Valley Tourism Initiative	5,000	2,500	(2,500)
Events Staff Wages	10,000	3,000	(7,000)
Citizen Square Park Maintenance	5,000	2,500	(2,500)
Decorative Lighting	5,000	7,500	2,500
Public Art	-	5,000	5,000
Beardsley Hill Preserve	-	1,000	1,000
Greenway Farm Market	-	7,500	7,500
Banners	-	1,000	1,000
Heritage Tour	-	2,500	2,500
NB Day	-	1,000	1,000
Education, Training	-	1,000	1,000
Trails	-	2,500	2,500
Docks Maintenance	-	10,000	10,000
	235,123	249,750	14,627

Community Assets

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Grandstand	1,500	1,500	-
Community Van	10,000	5,000	(5,000)
Community Van Drivers	5,000	5,000	-
Community Theatre	20,000	5,000	(15,000)
Community Theatre Payroll	10,000	5,000	(5,000)
	46,500	21,500	-25,000

Library

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Janitor /Supplies	32,000	33,000	1,000
Insurance: Building/Eqpt	3,700	6,000	2,300
Insurance: Liability	1,025	1,500	475
Heat/Lights	34,000	45,000	11,000
Telephone	2,800	3,000	200
Computer Hardware	6,000	6,200	200
Photocopier: Lease Payment	2,000	900	(1,100)
Photocopier: Supplies	-	500	500
General Supplies	4,500	3,500	(1,000)
Special Events	4,000	4,000	-
COVID 19 Expenses	-	1,000	1,000
Building Repairs/Maintenance	20,575	17,000	(3,575)
	110,600	121,600	11,000

<u>Fiscal</u>

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Long term interest	97,994	86,529	(11,465)
Principal installments	324,000	373,000	49,000
AMC Principal & Interest	-	216,000	216,000
Capital 2020 interest \$409k	-	10,000	10,000
Interim Financing - Capital 2020	-	5,000	5,000
Capital Purchases	475,426	1,391	(474,035)
Moneris charges	8,000	7,971	(29)
Federal-PILT adjust	12,269	-	(12,269)
DEFICIT OF 2ND PREVIOUS YEAR	30,957	76,529	45,572
	948,646	776,420	-172,226

UTILITY FUND OPERATING BUDGET

- -SUMMARY
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Utility Operating

	<u>2020</u>	<u>2021</u>
Revenue		
Sale of Water	594,000	600,000
Sewer Rates	713,000	712,000
Connection Fees	3,000	2,250
Water for Fire Department	188,000	188,000
Surplus	20,903	9,319
Total Revenue	1,518,903	1,511,569
<u>Expenditure</u>		
Water Department	584,304	601,104
Sewer Department	586,402	586,702
Fiscal Services	348,197	323,763
Total Expenditure	1,518,903	1,511,569

Water Department

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Administration transfer	50,000	62,500	12,500
Wages-Supertintendent	41,000	41,000	-
Legal - Water	-	1,000	1,000
Car Allowance	1,000	1,200	200
Wages	108,000	116,500	8,500
Benefits	46,304	48,304	2,000
Repairs and Maintenance-Water	60,000	55,000	(5,000)
Water Meters	9,000	9,000	-
Radio	1,000	1,000	-
Engineering: Consulting	2,500	2,500	-
Vehicle maintenance	48,000	48,000	-
Telephone	4,000	4,250	250
Audit	-	6,500	6,500
Unfunded Liabiltiy - Water	2,000	2,000	-
Overtime Water	15,000	12,500	(2,500)
Electricity	112,000	116,000	4,000
Warehouse expense	5,000	5,000	-
Taxes	4,250	4,250	-
Insurance: Buildings/Contents	2,500	8,700	6,200
Repairs and Maintenance	11,000	11,000	-
New equipment	5,000	5,000	-
Hydrants. New/Repairs	10,000	10,000	-
Clothing Issue	2,500	2,500	-
Billing and collection	22,000	4,000	(18,000)
COVID 19 Expense	-	-	-
Insurance - Liability	2,700	3,300	600
Insurance: Vehicles/Equip	2,800	3,600	800
Water Testing	9,250	9,000	(250)
Water Treatment	5,500	5,500	-
Training-Staff Development	2,000	2,000	-
	584,304	601,104	16,800

Sewer Department

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Administration Transfer	50,000	62,500	12,500
Wages-Superintendent	40,000	40,000	-
Audit	-	6,500	6,500
Unfunded Liability - Sewer	2,000	2,000	-
Legal - Sewer	-	1,200	1,200
Car Allowance	1,000	1,200	200
Repairs and Maintenance-Sewer	40,000	35,000	(5,000)
Warehouse	6,000	6,000	-
Radio	1,000	1,000	-
Vehicle Maintenance	48,000	48,000	-
Wages	108,000	116,500	8,500
Benefits	44,302	46,302	2,000
Insurance - Buildings/Contents	5,400	4,000	(1,400)
Taxes	5,400	5,400	-
Clothing Issue	2,000	2,000	-
Water charge	2,000	-	(2,000)
Telephone	4,000	4,000	-
Overtime Sewer	12,500	10,000	(2,500)
Electricity-Lift Sta/other	48,000	48,000	-
Repairs and Maintenance	25,000	30,000	5,000
WWTP-Testing	4,500	4,500	-
WWTP-Repairs and Maintenance	25,000	20,000	(5,000)
Electricity - WWTP	45,000	45,500	500
Scada System Upgrade	2,500	4,000	1,500
New Equipment	3,000	3,000	-
Insurance - Liability	2,500	3,000	500
Insurance-Vehicles/Equip.	2,800	3,600	800
Sewer Flushing, Cleaning	30,000	25,000	(5,000)
Billing and collection	22,000	4,000	(18,000)
COVID 19 Expenses	-	-	-
Training/Staff Development	2,000	2,000	-
Engineering-Consulting	2,500	2,500	-
	586,402	586,702	300

Utility Fiscal

	<u>2020</u>	<u>2021</u>	<u>variance</u>
Interest on long term debt	2,124	-	(2,124)
Capital Expenditure - Water	70,000	231,263	161,263
Capital Expenditure - Sewer	69,573	70,000	427
Capital Expenditure - WWTP	11,000	-	(11,000)
Capital Expenditure - Short Term Interest	30,000	22,500	(7,500)
Interest on long term debt	47,500	-	(47,500)
Principal installments	118,000	-	(118,000)
Deficit of second previous yr	-	-	-
	348,197	323,763	-24,434